

Heritage Foods Limited

Financial Results – Q3FY17

Hyderabad, 24th January 2017

Stock Code:

BSE: 519552

NSE: HERITGFOOD

REUTERS: HEFI.BO / HEFI.NS

BLOOMBERG: HTFL IN

Disclaimer



The release contains forward-looking statements, identified by words like 'plans', 'expects', 'will', 'anticipates', 'believes', 'intends', 'projects', 'estimates' and so on. All statements that address expectations or projections about the future, but not limited to the Company's strategy for growth, product development, market position, expenditures and financial results, are forward-looking statements. Since these are based on certain assumptions and expectations of future events, the Company cannot guarantee that these are accurate or will be realized. Actual results might differ materially from those either expressed or implied in the statement depending on the circumstances. Therefore the investors are requested to make their own independent assessments and judgments by considering all relevant factors before making any investment decision. The Company assumes no responsibility to publicly amend, modify or revise any such statements on the basis of subsequent developments, information or events.

Vision, Mission, & Core Values



Core Values of Heritage Foods Values for S.U.C.C.E.S.S. Speed and Agility Uphold Integrity **Customer Delight** Collaboration with Leadership Excellence Empowering Society & Employees Supremacy Through Innovation

Sustainability





Integrated B to C Business - Strong Relationships with Dairy Farmers and Households







 Products available in 10 States: Andhra Pradesh; Delhi; Haryana; Karnataka; Kerala; Operates 14 Processing Maharashtra; Odisha; **Plants** Rajasthan; Telangana & **TamilNadu** Installed milk processing capacity of 15,45,000 Liters Delivery through 1,723 Per Day. outsourced vehicles. Enjoys Loyalty of 11,50,000 Milk Procurement Households from 3 Lakh Dairy Robust Heritage **Farmers** brand in: Milk; Curd; Buttermilk; Ice - Operates 144 Bulk Coolers and Chilling Plants. Cream/Frozen Dessert; Paneer; & others Currently procures 10,54,806 Liters Per Day **Processing** Distribution Winning Trust of Farmers through: Facilitating bank Procures in 8 States: Andhra Pradesh; Delhi ; Haryana; loans; high quality feed; Karnataka; Maharashtra; cattle insurance, farmers' Milk Rajasthan; Telangana & **Branding &** welfare fund; mobile TamilNadu **Procurement** veterinary clinics; Trust Witnessing growth in certificate course in dairy **Mumbai and Delhi markets** farming

Integrated B to C Business encompassing Value Chain.....from Farm to Fork

Heritage's Dairy division bags National Energy Conservation Awards...





The Company's Dairy division has been awarded the 1st Prize National Energy Conservation Award - 2016 by the Ministry of Power, Government of India for the effective energy conservation methods adopted.

Awards were given on December 14th, 2016 at New Delhi by Honorable Minister of Power, Coal and New & Renewable Energy, Government of India.

This is the sixth time that the energy conservation efforts of Heritage Foods are recognized by the Ministry. The Company had won such Awards earlier in 2008, 2010, 2012, 2014 and 2015. This resulted in substantial lower energy consumption and higher productivity for the energy consumed.

Speaking on the occasion, Smt. N. Bhuvaneswari, Vice Chairperson and Managing Director of the Company said, "Heritage Foods is committed to conserve energy in all its Plants by continuous up-gradation of Technology, Systems and Services to optimise and save energy and continue efforts to improve further with dedication and responsibility towards sustainable growth."

On acquiring Dairy Business of Reliance Retail Ltd...







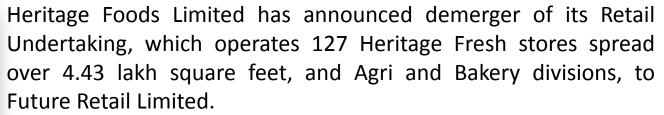
The Company has decided to acquire the Dairy business of the M/s. Reliance Retail Limited ('RRL') which procures 2.25 Lakh Liters Per Day (LLPD) from over 2,400 villages across 10 states. Procurement is supported by a network of 33 Milk Chilling Centers (MCCs) and 17 Bulk Milk Coolers (BMCs).

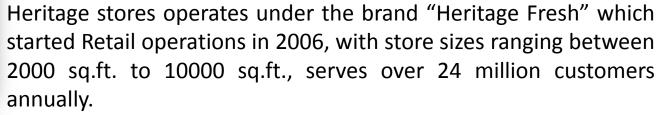
The Dairy Business operates under two brands viz. Dairy Life and Dairy Pure under which it offers Packaged Liquid Milk, Curd, Paneer, Buttermilk, Butter, Sweets, Dairy Whitener, Ghee, SMP etc. These products are sold through a wide distribution network.

Heritage Foods demerged its Retail Undertaking to Future Retail...











On closure of the transaction, Heritage Foods Limited will own 3.65% of shareholding in Future Retail Limited, through fresh issuance of shares by the Company.

Q3FY17 Key Highlights







Turnover

- ✓ Total Turnover has grown by 14.50 % at Rs 6671 mn.
- ✓ Dairy Revenue is higher by 6.79 % at Rs 4596 mn.
- ✓ Retail Revenue is up by 41.68 % at Rs 2046 mn.
- ✓ Branded Value Added Products in Dairy surged forward by 18.22% at Rs 928 mn.

EBITDA

Employee Strength

- ✓ Dairy EBITDA is at Rs 369 mn.
- √ Retail EBITDA is at Rs 11 mn as against Rs (21) mn in Q3 previous year.
- √ Agri EBITDA is at Rs (1.10) mn as against Rs (1.30) mn in Q3 previous year.
- √ Vet Ca EBITDA is at Rs 4.50 mn as against Rs 3.50 mn in Q3 previous year.
- ✓ Bakery EBITDA is at Rs 2 mn as against Rs 1.40 mn in Q3 previous year.

✓ Employee Strength (Total: 5670): Dairy: 2313; Retail: 3184; Agri: 79; Vet Ca: 54; Bakery: 40

Q3FY17 Key metrics - Dairy







	Q3FY17	Q3FY16	Growth %
Liquid Milk Sales (Ilpd)	8.63	8.15	5.89%
Liquid Milk Price Real. (Rs/I)	37.27	36.40	2.39%
Milk Procurement (llpd)	10.55	12.01	(12.16%)
Milk Procurement Price (Rs/I)	32.64	30.98	5.36%
Branded Value Added Products Sales (Rs mn)	928	785	18.22%
No. of Parlours	1624	1401	15.92%

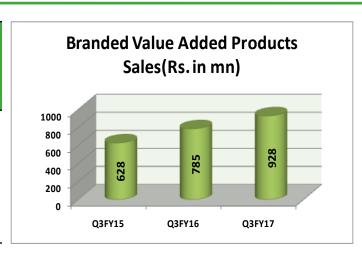
Ilpd: lakh liters per day

Q3FY17 Key metrics - Dairy (Branded Value Added Products)



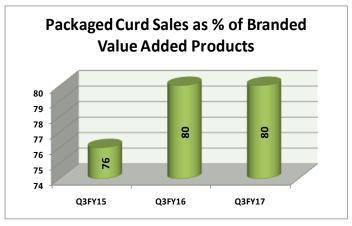


Branded Value Added Products						
Year	Sales(Rs. in mn)					
Q3FY17	928					
Q3FY16	785					
Q3FY15	628					





Packaged Curd Sales						
Year	As % of Branded Value Added Products					
Q3FY17	80					
Q3FY16	80					
Q3FY15	76					



Q3FY17 Key Highlights - Dairy







- > 6.79 % growth in Turnover to Rs 4596 mn
- > 5.89 % growth in Milk volume Sales to 8.63 LLPD (Lakh Liters Per Day)
- ➤ 18.22 % growth achieved in Branded Value Added Products Sales
- ➤ 19.43 % growth in Packaged Curd sales (accounts for approx. 80% of Branded Value Added Products Sales)
- ➤ 12.16 % de-growth in Milk Procurement to 10.55 LLPD (Lakh Liters Per Day)
- ➤ EBITDA of Rs 369 mn (EBITDA margin of 8.03 %) as against Rs 308 mn (EBITDA margin of 7.15 %) in Q3FY16
- > Dairy Parlors as on 30.12.2016 are 1624 Nos.
- Export Turnover during Q3FY17 of Rs 51.83 mn
- Capital Employed for Dairy Rs 2091 mn

Q3FY17 Key metrics - Retail







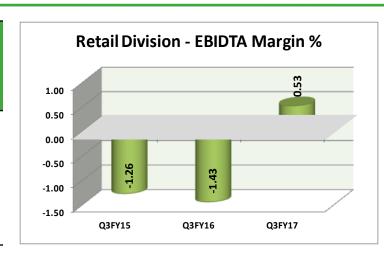
Particulars	Q3FY17	Q3FY16	Growth %
No. of Stores	127	103	23.30
Total Carpet Area ('000 sq ft)	443	361	22.71
Effective Carpet Area ('000 sq ft)	433	355	21.97
Avg. store sales (Rs/sq ft/month)	1330	1194	11.39
	1330	1134	11.55
Revenue Break-up:			
Heritage Fresh Stores	1729	1271	36.03
Institutional, General Trade & Others	143	68	110.29
Other Operating Income + Other Income	175	106	65.02
Total Income	2048	1444	41.76
Total Gross Profit	392	283	38.51
Gross margin (%)	19.16%	19.56%	(2.04)
Gross margin Heritage Fresh (%)	20.62%	20.65%	(0.14)
EBITDA at Store Level (Rs mn)	150	95	57.89
EBITDA margin (%)	7.34%	6.56%	11.79
Regional & Corporate Overheads	139	115	20.67
Overheads/sft/month	107	109	(1.25)
EBITDA (Rs mn) (Before Exceptional Items)	11	(21)	(153)

Q3FY17 Key metrics - Retail



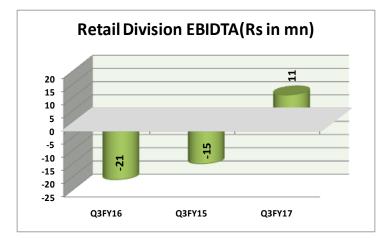


Retail Division					
Year	EBIDTA Margin%				
Q3FY17	0.53%				
Q3FY16	(1.43)%				
Q3FY15	(1.26)%				





Retail Division					
Year	EBIDTA(Rs in mn)				
Q3FY17	11				
Q3FY16	(21)				
Q3FY15	(15)				



Q3FY17 Key Highlights - Retail







- ➤ Same Store growth (considering 87 comparable stores) stood at 9.86 %
- >Average Bill Value (ABV) increased by 15.56 % to Rs 297 (Rs 257 in 3QFY16)
- > No. of Bills (NOB) increased by 27.53 % to 6.30 mn (4.94 mn in 3QFY16)
- ➤ Store Gross margin decreased by 3 BPS and overall gross margin decreased by 40 BPS
- ➤ Store Fixed Cost increased by Rs 8.76/sqft/month i.e Rs 172/sqft/month in 3QFY17 against Rs 164 sqft/month in 3QFY16
- ➤ Regional & Corporate Overheads decreased by Rs 1.35/sqft/month i.e 107/sqft/month in Q3FY17 against Rs 109/sqft/month in 3QFY16
- > 5 Stores opened during 3Q FY17
- Capital Employed for Retail Rs 946 mn

Q3FY17 Key Highlights – Agri, Bakery & Vat Ca







➤ Turnover for Bakery in Q3FY17 was Rs 34.20 mn.



▶Turnover for Vat Ca in Q3FY17 was Rs 152.73 mn.

Q3FY17 Key Highlights – Renewable Energy







- ➤ Commissioned a 2.34 MWP Solar Power Project at IPH, in Medak district in Telangana state in September 2013, under REC mechanism and to meet for the captive energy requirement.
- > Turnover in Q3FY17 was Rs 11.23 mn.
- Commissioned a 2.1 MW Wind Power Plant at Ananthapur District, Andhra Pradesh for captive consumption. This Plant is expected to generate 5 Million units per annum for under Captive Open Access Arrangement.
- ➤ Commissioned 2nd Wind Power Plant 2.1 MW Capacity at Vajrakarur, Ananthapur District, Andhra Pradesh, India during September, 2016 for captive consumption. This Plant is expected to generate 5 Million Units per annum to be utilized/consumed at Dairy Plants of the Company under Captive Open Access Arrangement through APTRANSCOM/APSPDCL.

Q3FY17 Financial Results - Segmental







STATEMENT OF STANDALONE UNAUDITED FINANCIAL RESULTS FOR THE QUARTER	AND NINE MON	THS ENDED D	ECEMBER 31,	2016		(Rs. in lakh
	STANDALONE					
Post to do o		Quarter Ended Nine Months Ended 31.12.2016 30.09.2016 31.12.2015 31.12.2016 31.12.2015				Year Ended
Particulars	31.12.2016					31.03.2016
	(Unaudited)	(Unaudited)	(Unaudited)	(Unaudited)	(Unaudited)	(Audited)
1. Income from operations						
(a) Net Sales / Income from Operations (Net of excise duty)	64935.19	62676.88	57166.25	189557.24	171558.21	232895.
(b) Other Operating Income	1771.52	1454.08	1091.20	4703.35	3220.38	5163.
Total income from operations (a+b)	66706.71	64130.96	58257.46	194260.59	174778.59	238058.
2. Expenditure						
(a) Cost of materials consumed	35350.79	33847.61	37562.84	102494.51	104511.31	141378
(b) Purchase of stock-in-trade	16830.02	14180.37	12650.25	45174.12	35714.74	49296
(c) Changes in inventories of finished goods, work-in-progress and stock-in-trade	(384.01)	2084.24	(4082.94)	3692.19	(1922.34)	(2808.
(d) Employees benefits expense	4270.34	4152.25	3592.21	12451.01	10270.47	13999
(e) Depreciation and amortisation expense	958.91	943.42	856.08	2805.32	2553.96	3451
(f) Other expenses	6764.01	6568.26	5675.01	19710.18	17025.30	23114
Total expenditure (a+b+c+d+e+f)	63790.06	61776.14	56253.45	186327.33	168153.44	228432
 Profit / (Loss) from operations before other income, finance costs & exceptional items (1-2) 	2916.65	2354.82	2004.00	7933.26	6625.15	9626
I. Other Income	90.65	109.32	116.55	307.75	400.89	654
 Frofit / (Loss) from ordinary activities before finance costs and exceptional items (3+4) 	3007.30	2464.15	2120.55	8241.01	7026.04	10281
s. Finance costs	244.42	245.56	327.41	753.58	1164.71	1545
7. Profit /(Loss) from ordinary activities after finance costs but before exceptional items (5-6)	2762.88	2218.59	1793.14	7487.43	5861.33	8735
3. Exceptional Items	-			-	-	136
). Profit / (Loss) from ordinary activities before tax (7-8)	2762.88	2218.59	1793.14	7487.43	5861.33	8598
0. Tax expense						
Current Tax /MAT	646.50	536.00	652.00	2122.50	2208.00	3086
Prior period tax	-	(107.54)	-	(107.43)	(18.06)	(18.
Deferred Tax Charge / (Credit)	122.25	220.30	4.02	256.07	(66.84)	(13.
1.Net Profit/ (Loss) from ordinary activities after tax (9 -10)	1994.13	1569.83	1137.12	5216.29	3738.23	5543
12.Extraordinary Items (net of tax expense)	-			-	-	
3.Net Profit/(Loss) for the period before share of profit /(loss) of associates and minority interest (11-12)	1994.13	1569.83	1137.12	5216.29	3738.23	5543
4.Net Profit/(Loss) before tax for the period from continuing operations	2938.40	2966.40	2372.40	9162.48	7858.78	10581
5. Tax expense of continuing operations	846.80	817.73	843.24	2752.96	2807.49	3738
6.Net Profit/(Loss) after tax for the period from continuing operations (14-15)	2091.60	2148.67	1529.16	6409.52	5051.29	6842
7.Net Profit/(Loss) before tax for the period from discontinuing operations	(175.52)	(747.81)	(579.26)	(1675.05)	(1997.46)	(1983
8. Tax expense of discontinuing operations	(78.04)	(168.97)	(187.22)	(481.81)	(684.40)	(683
9.Net Profit/(Loss) after tax for the period from discontinuing operations (17-18)	(97.48)	(578.84)	(392.04)	(1193.24)	(1313.06)	(1299
20.Share of profit / (loss) of associates		- '	- '	- '	- 1	
21. Minority interest	-	-	-	-	-	
22. Net Profit/ (Loss) after taxes, minority interest and share of profit / (loss) of associates (13+20+21)	1994.13	1569.83	1137.12	5216.29	3738.23	5543
3. Paid-up equity share capital	2319.90	2319.90	2319.90	2319.90	2319.90	2319
Face value per share (Rs.)	10.00	10.00	10.00	10.00	10.00	10
24. Reserves excluding revaluation reserves as per Balance Sheet of previous Accounting year						21679
25. Earnings per share (Rs.)						
Continuing Operations:						
a) EPS for the period before extraordinary items, for the year to date and for the previous year (not annualized):						
i. Basic	9.02	9.26	6.59	27.63	21.77	29
ii. Diluted	9.02	9.26	6.59	27.63	21.77	29
a) EPS for the period after extraordinary items, for the year to date and for the previous year (not annualized):						
i. Basic	9.02	9.26	6.59	27.63	21.77	29
ii. Diluted	9.02	9.26	6.59	27.63	21.77	29
Discontinuing Operations:						
a) EPS for the period before extraordinary items, for the year to date and for the previous year (not annualized) :						
i. Basic	(0.42)	(2.50)	(1.69)	(5.14)	(5.66)	(5
ii. Diluted	(0.42)	(2.50)	(1.69)	(5.14)	(5.66)	(5
a) EPS for the period after extraordinary items, for the year to date and for the previous year (not annualized):						
i. Basic	(0.42)	(2.50)	(1.69)	(5.14)	(5.66)	(5.
ii. Diluted	(0.42)	(2.50)	(1.69)	(5.14)	(5.66)	(5.

Q3FY17 Financial Results - Segmental







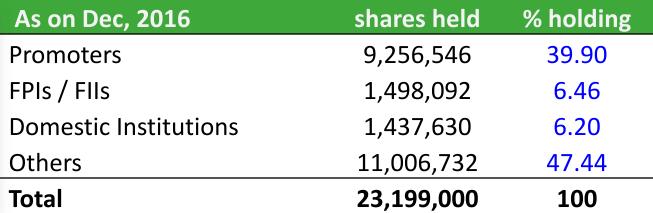
STATEMENT OF CONSOLIDATED UNAUDITED FINANCIAL RESULTS FOR THE QUARTER AND NINE MONTHS ENDED DECEMBER 31, 2016 (R							
	CONSOLIDATED						
- · ·	Quarter Ended Nine Months Ended				Year Ended		
Particulars	31.12.2016	30.09.2016	31.12.2015	31.12.2016		31.03.2016	
		(Unaudited)		(Unaudited)		(Audited)	
1. Income from operations	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	,	(,	,	(,	(,	
(a) Net Sales / Income from Operations (Net of excise duty)	64935.19	62676.88	57166.25	189557.24	171558.21	232895.32	
(b) Other Operating Income	1771.52	1454.08	1091.20	4703.35	3220.38	5163.01	
Total income from operations (a+b)	66706.71	64130.96	58257.46	194260.59	174778.59	238058.33	
2. Expenditure					21 11 10 10 10 10 10 10 10 10 10 10 10 10		
(a) Cost of materials consumed	35350.79	33847.61	37562.84	102494.51	104511.31	141378.79	
(b) Purchase of stock-in-trade	16830.02	14180.37	12650.25	45174.12	35714.74	49296.66	
(c) Changes in inventories of finished goods, work-in-progress and stock-in-trade	(384.01)	2084.24	(4082.94)	3692.19	(1922.34)	(2808.45)	
(d) Employees benefits expense	4270.34	4152.25	3592.21	12451.01	10270.47	13999.11	
(e) Depreciation and amortisation expense	958.91	943.42	856.08	2805.32	2553.96	3451.21	
		1	5675.01	19713.66	17025.31		
(f) Other expenses	6767.49	6568.26				23115.30	
Total expenditure (a+b+c+d+e+f) 3. Profit / (Loss) from operations before other income, finance costs & exceptional items (1-2)	63793.54	61776.14	56253.45	186330.81	168153.44	228432.61	
	2913.16	2354.82	2004.00	7929.78	6625.14	9625.72	
4. Other Income	90.65	109.32	116.55	307.75	400.89	654.96	
5. Profit / (Loss) from ordinary activities before finance costs and exceptional items (3+4)	3003.82	2464.15	2120.55	8237.52	7026.04	10280.68	
6. Finance costs	244.42	245.56	327.41	753.58	1164.71	1545.89	
7. Profit /(Loss) from ordinary activities after finance costs but before exceptional items (5-6)	2759.39	2218.59	1793.14	7483.94	5861.33	8734.79	
8. Exceptional Items	-	-	-	-	-	136.95	
9. Profit / (Loss) from ordinary activities before tax (7-8)	2759.39	2218.59	1793.14	7483.94	5861.33	8597.84	
10. Tax expense							
Current Tax /MAT	646.50	536.00	652.00	2122.50	2208.00	3086.50	
Prior period tax	0.00	(107.54)	_	(107.43)	(18.06)	(18.06)	
Deferred Tax Charge / (Credit)	122.25	220.30	4.02	256.07	(66.84)	(13.34)	
11.Net Profit/ (Loss) from ordinary activities after tax (9 -10)	1990.64	1569.83	1137.12	5212.80	3738.23	5542.74	
12.Extraordinary Items (net of tax expense)							
13.Net Profit/(Loss) for the period before share of profit /(loss) of associates and minority interest (11-12)	1990.64	1569.83	1137.12	5212.80	3738.23	5542.74	
14.Net Profit/(Loss) before tax for the period from continuing operations				1			
	2982.52	3002.34	2397.07	9264.89	8005.79	10761.69	
15. Tax expense of continuing operations 16.Net Profit/(Loss) after tax for the period from continuing operations (14-15)	864.52	845.76	852.13	2797.92	2860.87	3801.18	
	2117.99	2156.58	1544.94	6466.98	5144.92	6960.51	
17.Net Profit/(Loss) before tax for the period from discontinuing operations	(223.12)	(783.75)	(603.92)	(1780.95)	(2144.46)	(2163.85)	
18. Tax expense of discontinuing operations	(95.77)	(197.00)	(196.11)	(526.77)	(737.77)	(746.09)	
19.Net Profit/(Loss) after tax for the period from discontinuing operations (17-18)	(127.35)	(586.75)	(407.82)	(1254.18)	(1406.69)	(1417.76)	
20.Share of profit / (loss) of associates	(0.03)	(0.02)	(0.05)	(0.06)	(0.06)	(0.09)	
21. Minority interest	-	-	(0.001)	-	(0.001)	(0.04)	
22. Net Profit/ (Loss) after taxes, minority interest and share of profit / (loss) of associates (13+20+21)	1990.61	1569.82	1137.08	5212.75	3738.17	5542.69	
23. Paid-up equity share capital	2319.90	2319.90	2319.90	2319.90	2319.90	2319.90	
Face value per share (Rs.)	10.00	10.00	10.00	10.00	10.00	10.00	
24. Reserves excluding revaluation reserves as per Balance Sheet of previous Accounting year						21670.36	
25. Earnings per share (Rs.)							
Continuing Operations:							
a) EPS for the period before extraordinary items, for the year to date and for the previous year (not annualized):							
i. Basic	9.13	9.30	6.66	27.88	22.18	30.00	
	9.13	9.30	6.66	27.88	22.18	30.00	
 ii. Diluted a) EPS for the period after extraordinary items, for the year to date and for the previous year (not annualized) : 	3.13	3.30	0.00	27.00	22.10	30.00	
i. Basic	9.13	9.30	6.00	27.88	22.18	30.00	
			6.66	1			
ii. Diluted	9.13	9.30	6.66	27.88	22.18	30.00	
Discontinuing Operations:		1					
a) EPS for the period before extraordinary items, for the year to date and for the previous year (not annualized):		I					
i. Basic	(0.55)	(2.53)	(1.76)	(5.41)	(6.06)	(6.11)	
ii. Diluted	(0.55)	(2.53)	(1.76)	(5.41)	(6.06)	(6.11)	
a) EPS for the period after extraordinary items, for the year to date and for the previous year (not annualized):		1					
i. Basic	(0.55)	(2.53)	(1.76)	(5.41)	(6.06)	(6.11)	
I. DdSIC	(-:,	,,			,	, ,	

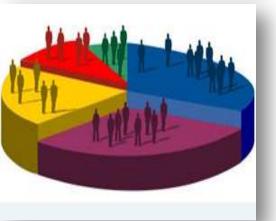
Q3FY17 Shareholding Pattern

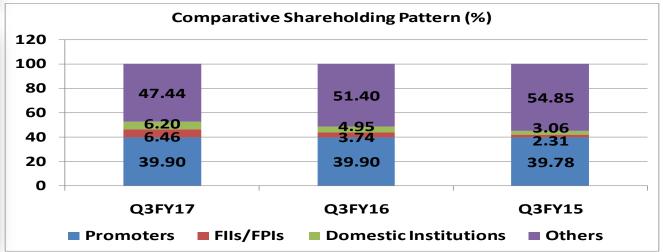












Q3FY17 Dairy - Spread of Operations





Widest regional footprint in India among privately held dairy companies. Spread across 10 states:

-Andhra Pradesh

-Karnataka

-Odisha

-Telangana

-Maharashtra

-Haryana - Delhi

-Tamil Nadu

-Kerala

-Rajasthan

Particulars	Andhra Pradesh	Telangana	Tamil Nadu	Karnataka	Maharashtra	a Kerala	Odisha	Haryana/ Delhi	Rajasthan	Total
Average Procurement of Milk (LPD)	645099	149953	152144	9410	62219	-	-	13284	22698	1054806
No. of Chilling Plants	81	36	13	1	9	-	-	1	3	144
Total Chilling Capacity LPD as on 31.12.2016	1025000	181000	274000	5000	109000	-	-	20000	40000	1654000
No. of Processing and Packing Plants	7	3	1	1	1	-	-	1	-	14
Processing Capacity LPD as on 31.12.2016	765000	390000	50000	165000	100000	-	-	75000	-	1545000
Liquid Milk Sales (LPD)	209607	317036	134955	123841	39412	10261	12022	16032	-	863166
Curd (Kgs/ Day)	85588	43069	28189	24955	368	701	3020	3174	-	189064
Ice Cream (LPD)	1378	1570	387	302	392	-	11	-	-	4039

^{*}LPD: Liters per day

Q3FY17 Distribution Network Structure



Three Level

4.75 % sales

Sales Office

CFA/CA

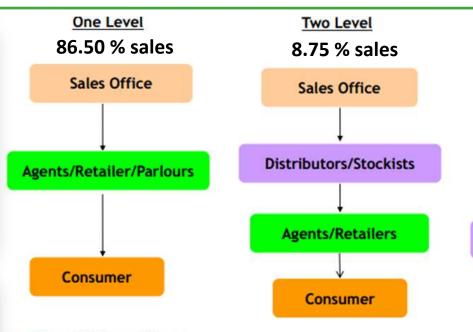
Distributors/Stockists

Agents/Retailers

Consumer







- No of Sales offices 31
- No of Distributors/Agents 6330
- No of outlets 117500
- No of Households serviced on daily basis: 1150000
- No of vehicles (trucks/tankers/puff vehicles) servicing Heritage everyday: - 1723

Range of Products







Category 1:





PouchCurd



Pouch Buttermilk



UHT Processed Milk

Category 2:



Cup Curd



Paneer



Lassi



Butter Milk



Category 3:



Ghee



Flavored milk



CookingButter



Table Butter



Skimmed Milk Powder

Category 4:



Ice-cream









Way Forward





To integrate with Reliance Dairy



Vision 2020

Decision to acquire Reliance Dairy,

Agreement for demerger of Retail division to Future Retail

To double the contribution from VAP

Set to improve milk procurement levels

An all-stock deal at an estimated cost of Rs 295 Cr.

To add newer VAPs through JV

Set to improve the distribution reach

Approval process is on with various Authorities

To grow as Pan-India
Dairy player

Dairy Life, Dairy Pure brands to continue

Set to improve the distribution reach

To achieve a topline of Rs 6000 crore

Joint Venture with European Dairy Company is under process

Prime Movers







Delhi

- Milk collection gaining ground.
- Selective advertising on cards.

Value Added Products

- Curd to remain a thrust area.
- Curd growing at 25
- 30% YoY.

Specialized Plant

- In talks with European companies.
- To focus on newer Value Added Products.

Mumbai

- Milk collection at one lakh liters per day.
- To set up new packaging unit.

Areas of

Strategic

Focus

Other Existing Markets

- Entering tier 2 and tier 3 towns.
- To increase milk procurement by 10% Yoy.

Retail Turnaround

To turn EBITDA positive



Thank You