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What has changed in 3R MATRIX Old New RS ↔ RQ ↔ RV ↔

Company details

Market cap:	Rs. 2,195 cr
52-week high/low:	Rs. 287 / 136
NSE volume: (No of shares)	4.0 lakh
BSE code:	519552
NSE code:	HERITGFOOD
Free float: (No of shares)	5.4 cr

Shareholding (%)

Promoters*	41.6
FII	3.0
DII	14.5
Others	41.0

Price chart



Price performance

(%)	1m	3m	6m	12m
Absolute	-2.4	-11.2	29.5	57.2
Relative to Sensex	-0.1	-10.9	19.4	41.9

Sharekhan Research, Bloomberg

Heritage Foods Ltd

Value added products shine; margins to get better

Consumer Goods		Sharekhan code: HERITGFOOD		
Reco/View: Positive	\leftrightarrow	CMP: Rs. 237	Upside potential: 30%	\downarrow
	Jpgrade	↔ Maintain	Downgrade	

Summary

- Heritage Foods Limited (HFL)'s Q2FY2024 performance was affected by bulk sale of FAT products (including butter) at lower prices resulting in losses of Rs ~12 crore during the quarter. Overall, revenues and PAT grew by 20% and 18%, respectively (OPM stood at 4.8%).
- Reduction in high-cost inventory of FAT products and fall in the milk procurement prices will help margins to substantially improve in the coming quarters.
- Value-added products (VAP) is expected to grow by 18-20% in the near-to-medium term. Scale-up in contribution
 of VAP products will help company achieve its aim of 7-8% OPM over the next 2-3 years.
- Stock trades at 17x/12x its FY2024E/25E earnings. We maintain a Positive view on the stock with an upside of 30% over the next twelve months.

Heritage Foods (HFL)'s Q2FY2024 performance was affected by bulk sale of FAT products (including butter) at lower prices that led to losses of Rs ~12 crore during the quarter. Consolidated revenues grew by 20% y-o-y to Rs. 978.6 crore with strong y-o-y growth in VAP of 18% and 2x increase in sales of FAT products. Gross margins marginally fell by 56 bps y-o-y to 18.9% due to change in mix, while OPM stood flat y-o-y at 4.8%. Operating profit increased by 18.1% y-o-y to Rs. 47.1 crore and adjusted PAT grew by 12.9% y-o-y to Rs. 24.1 crore. For H1FY2024, the company's revenue grew by 16% y-o-y to Rs. 1,902.2 crore; OPM rose by 70 bps y-o-y to 4.6% and PAT grew by 49% y-o-y to Rs. 39.2 crore.

Key positives

- VAP sales grew by 18% y-o-y to Rs. 258 crore; EBIDTA margins stood at 8.5% (higher overall margins).
- Milk procurement prices fell by ~3% q-o-q; price reduction on from July to September was much higher.
- Enhanced distribution reach by adding 437 new touch points.

Key negatives

• The company incurred a loss of ~Rs. 12 crore for liquating high cost inventory of FAT products which affected profitability.

Management Commentary

- Milk procurement prices have corrected by 3% q-o-q. With an expected good flush season, the same is expected
 to further reduce in the coming quarters. Thus, H2FY2024 milk procurement prices will be substantially lower
 compared to H1. Further, cattle feed prices are expected to correct from Q4FY2024.
- Inventory of high-priced butter was liquidated in Q1/Q2FY2024 and was reduced to Rs. 20 crore from over Rs. 100 crore at start of Q1FY2024.
- With lower milk procurement prices and liquidation of high-cost inventory from books, the OPM is expected to substantially improve in H2FY2024.
- Milk procurement is expected to increase to high single-digits with a fall in procurement prices and sustained high traction to VAP.
- VAP sales are expected to grow by 18-20% in the near term on back of good traction, expansion in reach and introduction of new products. Rise in contribution of VAP will help the overall margins to improve in the coming years. Management is aiming at achieving OPM of 7-8% in the coming years.

Revision in estimates – We have reduced =earnings estimates for FY2024, FY2025 and FY2026 to factor in little lower margins than earlier expected. For FY2024, we have considered the losses of Rs. 17-18 crore, the company has generated due to liquidation of high price FAT products in H1FY2024.

Our Cal

View: Retain Positive stance with an upside of 30%: The management has maintained its focus on transforming itself into a value play, focusing on its diversified product portfolio and leveraging on procurement and distribution efficiencies in the coming years. The company has a leadership position in its core markets (contributes 93% of revenues). The company has maintained its thrust of 18-20% growth in VAP and achieving EBIDTA margins of 7-8% in the near term. With strategies in place, the company is expected to achieve revenue and PAT growth of 16% and 52% respectively over FY2023-26E. The stock trades at an attractive valuation of 17.3x/11.8x its FY2024E and FY2025E earnings. We retain our Positive view on the stock with a potential upside of 30% over the next twelve months.

Key Risks

Any volatility in the dairy prices or slowdown in the sales of VAP will act as a key risk to our earnings estimates.

Valuation (Consolidated)				Rs cr
Particulars	FY22	FY23	FY24E	FY25E
Revenue	2,681	3,241	3,817	4,450
OPM (%)	7.1	4.3	5.9	6.8
Adjusted PAT	109	66	127	186
% YoY growth	-29.4	-39.2	91.0	46.6
Adjusted EPS (Rs.)	11.1	6.2	13.7	20.1
P/E (x)	10.6	37.9	17.3	11.8
P/B (x)	1.7	3.0	2.6	2.1
EV/EBIDTA (x)	5.6	16.9	10.0	7.3
RoNW (%)	17.4	9.6	16.1	19.7
RoCE (%)	21.4	11.5	18.3	23.4

Source: Company; Sharekhan estimates



Value-added products continue growth momentum; OPM flat y-o-y

HFL's consolidated revenues grew by 20% y-o-y to Rs. 978.6 crore higher than our expectation of Rs. 955 crore, driven by business expansion in new geographies and channels as well as significant growth in value added products (VAP). VAP segment grew by 18% y-o-y, milk products by 8.5% y-o-y, ice-cream by 44% y-o-y and fat products by 2.3x y-o-y. HFL's Q2FY2024 performance was affected by bulk sale of FAT products (including butter) at lower prices resulting in losses of Rs ~12 crore during the quarter. Gross margins marginally fell by 56 bps y-o-y to 18.9%, while OPM stood flat y-o-y at 4.8%. OPM came in lower than our expectation of 5.4%. Operating profit increased by 18.1% y-o-y to Rs. 47.1 crore and adjusted PAT grew by 12.9% y-o-y to Rs. 24.1 crore, slightly below our expectation of Rs. 26.2 crore. In H1FY2024, revenue grew by 16.2% y-o-y to Rs. 1,902 crore, OPM improved by 70 bps y-o-y to 4.6% and PAT increased by 39.5% y-o-y to Rs. 42.5 crore.

Segmental performance -

- Milk: Revenue grew by 8.5% y-o-y to Rs. 571 crore (contribution to total revenue at 58.4%), largely led by realisation growth of 7.7% y-o-y to Rs. 54.8/ltr, while milk sales volume grew by 0.9% y-o-y to 1.13 million litres per day (LPD) in Q2FY2024. Average milk procurement was at 1.48 Mn litres per day (LPD), registering a y-o-y growth of 1%, while average milk procurement prices increased by Rs. 2.57/ltr over Q2FY2023 to Rs. 43.22/ltr.
- VAP: VAP registered a y-o-y growth of 18% to Rs. 257.9 crore, with overall VAP contribution standing at 26.8%.
- **Fat products:** Fat products witnessed sharp rise in revenue by 2.3x y-o-y to Rs. 109 crore due to liquidation of high inventory butter, taking the overall contribution of fat products to 11.1%.
- **Ice cream:** Ice cream grew by 44.4% y-o-y to Rs. 15.6 crore with contribution to sales standing at 1.6%.

Key concall highlights

- **Milk procurement and sales:** Milk procurement prices have started to come down, currently prices are lower by 3% q-o-q and expected to further reduce led by expectation of a good flush season. Thus, H2FY2024 milk procurement prices will be substantially lower compared to H1. Further, cattle feed prices are expected to correct from Q4FY2024. The management has indicated that milk volumes growing m-o-m and the company expects good volume in Q3.
- VAP: VAP is expected to continue its growth momentum delivering high teens (18-20%) growth in the coming quarters aided by good traction, expansion in reach and introduction of new products. Within the VAP segment, all major categories curd, paneer, cheese are expected to grow in high double-digits.
- Fat products: Inventory of high-priced butter was liquidated in Q1/Q2FY2024 and was reduced to Rs. 20 crore from over Rs. 100 crore at start of Q1FY2024.
- Margins: With lower milk procurement prices and liquidation of high-cost inventory from books, the OPM is expected to substantially improve in H2FY2024. Further, increase in contribution of VAP will help the overall margins to improve in the coming years. Management is aiming at achieving OPM of 7-8% in the coming years.
- **Revenue growth:** The management has maintained its guidance of 15-16% y-o-y revenue growth for the coming years, with equal balance between volume and price. As per the management, the company would continue to focus on increasing the share of VAP, increase milk procurement, penetrate new geographies and expand the product portfolio to drive growth in the medium-long term.
- Capacity expansion: HFL commissioned its facility at B Kothakota Plant in Chittoor district of Andhra Pradesh, with processing and packing capacity of milk of 30KLPD, curd of 20MTPD and butter milk of 5KLPD production. Management has guided that capex spends are expected to be ~100 crore per annum.
- **Product launches:** The company launched Premium Buffalo Milk with 7% fat in Hyderabad branded 'Goodness from Village' and also launched Cow Ghee 50ml and 100ml jars primarily as a pooja pack, gaining traction in temple markets and in e-Commerce.
- **Distribution expansion:** HFL enhanced its distribution reach by adding 437 new distribution points during Q2FY2024. The company also improved its presence across the grocery channel, heritage happiness points, e-commerce, quick commerce and modern trade.



Results (Standalone) Rs cr

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Particulars	Q2FY24	Q2FY23	у-о-у (%)	Q1FY24	q-o-q (%)	
Net revenue	978.6	816.2	19.9	923.7	5.9	
Raw materials	793.7	657.4	20.7	746.8	6.3	
Employee costs	62.1	52.8	17.6	58.6	6.1	
Other expenditure	75.7	66.1	14.5	78.0	-3.1	
Total expenditure	931.5	776.3	20.0	883.4	5.4	
Operating profit	47.1	39.9	18.1	40.3	16.9	
Other income	1.8	2.9	-38.0	2.6	-32.1	
Interest expenses	1.5	0.3	-	3.1	-50.4	
Depreciation	15.0	13.8	8.7	14.6	2.7	
Profit Before Tax	32.3	28.6	13.0	25.2	28.3	
Tax	8.3	7.3	13.4	6.8	21.7	
Adjusted PAT	24.1	21.3	12.9	18.4	30.7	
Share of profit from associates	-1.6	-2.3	-27.6	-1.7	-1.7	
Reported PAT	22.4	19.0	17.7	16.7	33.9	
Adjusted EPS (Rs)	2.6	2.3	12.9	2.0	30.7	
			bps		Bps	
GPM (%)	18.9	19.5	-56	19.2	-26	
OPM (%)	4.8	4.9	-7	4.4	45	
NPM (%)	2.5	2.6	-15	2.0	47	
Tax rate (%)	25.6	25.5	8	27.0	-138	

Source: Company; Sharekhan Research

Segmental performance

Segment	Q2FY24	Q2FY23	у-о-у (%)	Q1FY24	q-o-q (%)
Milk	571.1	526.2	8.5	536.9	6.4
Value added products (VAP)	257.9	218.6	18.0	322.1	-19.9
Fat products	108.6	46.5	-	31.3	-
Ice-cream	15.6	10.8	44.4	26.0	-40.0
Total dairy	953.2	802.1	18.8	916.3	4.0
Renewable energy	3.3	2.6	26.6	2.4	36.8
Others	22.0	11.4	92.7	5.0	-
Consolidated revenue	978.6	816.2	19.9	923.7	5.9

Source: Company; Sharekhan Research



Outlook and Valuation

■ Sector Outlook – Traction in value added products to drive growth ahead

India is the largest producer of dairy products in the world and ranks first in terms of milk production, contributing 23% of the global milk production. The Indian dairy industry is projected to achieve a market size of Rs. 31 billion by 2028, showcasing a CAGR of 13.2% during 2023 to 2028. Growth would be largely driven by increasing health awareness, pick-up in demand of value-added products (VAP), steady sales of liquid milk and rising retail rates. Continued innovation and adoption of advanced technologies to enhance productivity, quality and reduce cost would aid in improving the profitability in the coming years.

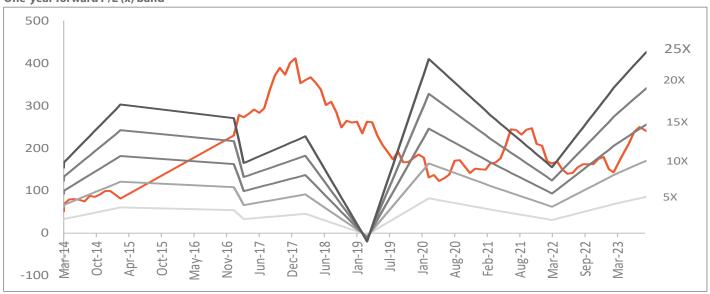
■ Company Outlook – Strategies in place to achieve strong earnings growth

HFL's H1FY2024 performance was mixed with revenues growing strongly by 16% y-o-y, driven by 15% y-o-y growth in value-added products, while OPM increased by just 70 bps y-o-y due to higher milk prices due to lower availability of milk and unfavourable mix. However, milk supply has improved in the recent past and prices have started softening from its peak. With milk prices expected to further fall after Diwali, the company expects good margin improvement in FY2024. Going ahead, an increase in contribution from value-added-products and operating efficiencies would help the OPM to reach close to 8% from ~4% in FY2023. Overall, the company is well-poised to achieve strong double-digit earnings growth over the next three to four years.

■ Valuation – Retain Positive stance with an upside of 30%

The management has maintained its focus on transforming itself into a value play, focusing on its diversified product portfolio and leveraging on procurement and distribution efficiencies in the coming years. The company has a leadership position in its core markets (contributes 93% of revenues). The company has maintained its thrust of 18-20% growth in VAP and achieving EBIDTA margins of 7-8% in the near term. With strategies in place, the company is expected to achieve revenue and PAT growth of 16% and 52% respectively over FY2023-26E. The stock trades at an attractive valuation of 17.3x/11.8x its FY2024E and FY2025E earnings. We retain our Positive view on the stock with a potential upside of 30% over the next twelve months.





Source: Sharekhan Research

Peer Comparison

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Particulars	P/E (x)		EV/EBITDA (x)			RoCE (%)			
Particulars	FY23	FY24E	FY25E	FY23	FY24E	FY25E	FY23	FY24E	FY25E
Dodla Dairy	32.9	22.0	17.7	19.4	12.7	10.2	11.2	14.9	15.4
Hatsun Agro Products	-	84.4	58.7	38.9	29.4	24.3	8.4	12.6	17.6
Heritage Foods	37.9	17.3	11.8	16.9	10.0	7.3	11.5	18.3	23.4

Source: Company, Sharekhan estimates



About the company

Founded in 1992, Heritage Foods is a pivotal player in the Indian dairy sector, with a wide portfolio of dairy products comprising of milk, value added products (curd, buttermilk, flavoured milk, sweet lassi, milk shakes, cold coffee, paneer, cheese, etc), fat products (ghee, butter, cream), ice-cream and frozen desserts, yogurt and animal nutrition. The company has emerged as one of the largest private dairies in South India and its influence extends to select North Indian states as well. The company has a strong distribution network with omni-channel presence and serves 1.5+ million households daily. The company has 17 State-of-the-art milk processing facilities with a total processing capacity of 2.68 Mn litres per day (MLPD), and 210 Chilling Units with 2.28 MLPD milk chilling capacity. The company's portfolio not only encompasses dairy products but also extends to cattle feed and renewable energy.

Investment theme

Heritage Foods (HFL) is one of the leading dairy companies in India with a diversified product portfolio, which includes milk and milk-based value-added products. The company has leading position of no.1/no.2 in core markets of Telangana, Andhra Pradesh, Tamil Nadu and Karnataka. It is leveraging on strong leadership position in key markets, expanded distribution reach and diversified portfolio to achieve consistent revenue and PAT growth of 16% and 56% over FY2023-26E with OPM improving close to 8%. Return profile to consistently improve with RoE/RoCE improving to 21%/26% by FY2026. It is likely to generate cumulative free cash flow (FCF) of Rs. 500 crore over FY2023-26E.

Key Risks

- **Slowdown in the demand environment:** Any slowdown in demand would affect sales of key categories, resulting in moderation of sales volume growth.
- **Higher input prices:** Any significant increase in the prices of some key raw materials would affect profitability and earnings growth.

Additional Data

Key management personnel

···· / ·········· / ·········· / ·······		
N Bhuvaneswari	Chairman	
A Prabhakara Naidu	Chief Financial Officer	
Srideep Nair Kesavan	Chief Executive Officer	
Umakanta Barik	Company Secretary & Compliance Officer	

Source: Company

Top 10 shareholders

Sr. No.	Holder Name	Holding (%)
1	Nirvana KK	11.8
2	DSP Investment Managers Pvt Ltd	5.2
3	Kotak Mahindra AMC Ltd	5.0
4	UTI AMC Ltd	2.0
5	Mann Paramjit	1.1
6	Aditya Birla Sun Life AMC Ltd	1.0
7	IDFC Mutual Fund	0.8
8	Dimentional Fund Advisors	0.6
9	Sundaram AMC Ltd	0.1
10	State Street Corp	0.0
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Source: Bloomberg

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Understanding the Sharekhan 3R Matrix

Right Sector	
Positive	Strong industry fundamentals (favorable demand-supply scenario, consistent industry growth), increasing investments, higher entry barrier, and favorable government policies
Neutral	Stagnancy in the industry growth due to macro factors and lower incremental investments by Government/private companies
Negative	Unable to recover from low in the stable economic environment, adverse government policies affecting the business fundamentals and global challenges (currency headwinds and unfavorable policies implemented by global industrial institutions) and any significant increase in commodity prices affecting profitability.
Right Quality	
Positive	Sector leader, Strong management bandwidth, Strong financial track-record, Healthy Balance sheet/cash flows, differentiated product/service portfolio and Good corporate governance.
Neutral	Macro slowdown affecting near term growth profile, Untoward events such as natural calamities resulting in near term uncertainty, Company specific events such as factory shutdown, lack of positive triggers/events in near term, raw material price movement turning unfavourable
Negative	Weakening growth trend led by led by external/internal factors, reshuffling of key management personal, questionable corporate governance, high commodity prices/weak realisation environment resulting in margin pressure and detoriating balance sheet
Right Valuation	
Positive	Strong earnings growth expectation and improving return ratios but valuations are trading at discount to industry leaders/historical average multiples, Expansion in valuation multiple due to expected outperformance amongst its peers and Industry up-cycle with conducive business environment.
Neutral	Trading at par to historical valuations and having limited scope of expansion in valuation multiples.
Negative	Trading at premium valuations but earnings outlook are weak; Emergence of roadblocks such as corporate governance issue, adverse government policies and bleak global macro environment etc warranting for lower than historical valuation multiple.

Source: Sharekhan Research



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